



CITY OF LOS ANGELES WORKFORCE DEVELOPMENT BOARD (WDB) POLICY & OVERSIGHT COMMITTEE MEETING

Thursday, April 17, 2025

Friendship Auditorium

3201 Riverside Drive, Los Angeles, CA 90027

10:00 a.m. - 12:00 p.m.

AGENDA

- 1. Call to Order/Roll Call
- 2. Welcome and Committee Member Introductions
- 3. Declaration of Conflicts of Interest
- 4. Public Comment on Non-Agenda Items

ADVISORIES/DISCUSSIONS/PRESENTATIONS/REPORT-BACKS/UPDATES

- 5. Overview of Policy & Oversight Committee
- 6. 5-Year Workforce Strategic Plan Overall Progress
- 7. Discussion on Tracking Progress of the 5-Year Strategic Plan and Developing a Dashboard
- Financial report back for the current fiscal year including contracts and For payments
- 9. Annual plan presentation
- 10. Next Meeting: June 26, 2025
- 11. Adjourn

Oversight Committee:

Chair Nancy Hoffman Vanyek, Jesse Cuevas, LaShondra Mercurius, Sean Fleming Jr., Ben Garcia, Casey O'Neill, Ben Torres, Saba Waheed

PUBLIC INPUT AT WORKFORCE DEVELOPMENT BOARD MEETINGS

The public will have an opportunity to address the Board on any agenda item at the time the item is considered. Members of the public who wish to speak on any item are requested to complete a speaker card for each item they wish to address, and present the completed card(s) to the designated personnel of the Board. Speaker cards are available at the sign-in table at the back of the

Nancy Hoffman Vanyek Nancy Hoffman Vanyek

Macias Fernando Campos

Hannah Lee/Elizabeth

Elizabeth Macias

Hannah Lee

Hannah Lee

meeting room. Documents/reports on agenda items are available on the Board's website and may be distributed at the meeting. For updated meeting schedules please visit www.wiblacity.org. For more information call 213-744-7164.

As a covered entity under Title II of the Americans with Disabilities Act, the City of Los Angeles does not discriminate on the basis of disability and, upon request, will provide reasonable accommodation to ensure equal access to its programs, services and activities. Sign language interpreters, assistive listening devices, or other auxiliary aids and/or services may be provided upon request. To ensure availability, your request should be received at least 72 hours in advance of the need. The TTY: 771.

For more information please contact us at 444 S. Flower Street, 14th Floor, Los Angeles, CA 90071. Phone: 213-744-7164 www.wiblacity.org



TO: Workforce Development Board (WDB)

FROM:

SUBJECT: Welcome and Committee Member Introductions

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS: Description No Attachments Available



TO: Workforce Development Board (WDB)

FROM:

SUBJECT: Declaration of Conflicts of Interest

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS: Description No Attachments Available



TO: Workforce Development Board (WDB)

FROM:

SUBJECT: Overview of Policy & Oversight Committee

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

Item 5 - Policy & Oversight Committee Overview

Policy & Oversight **Committee Overview**

April 17, 2025 **Policy & Oversight Committee** Page 6 of 65







Policy & Oversight Committee

Leadership

Led by Chair, Nancy Hoffman Vanyek CEO, Greater San Fernando Valley Chamber of Commerce



Goal

To ensure the effective oversight, evaluation, and alignment of workforce development programs.





Policy & Oversight Committee



Board Member

Roles

- Lead policy development
- Engage in oversight and monitoring,
- impact to refine evaluation criteria



Public's Role

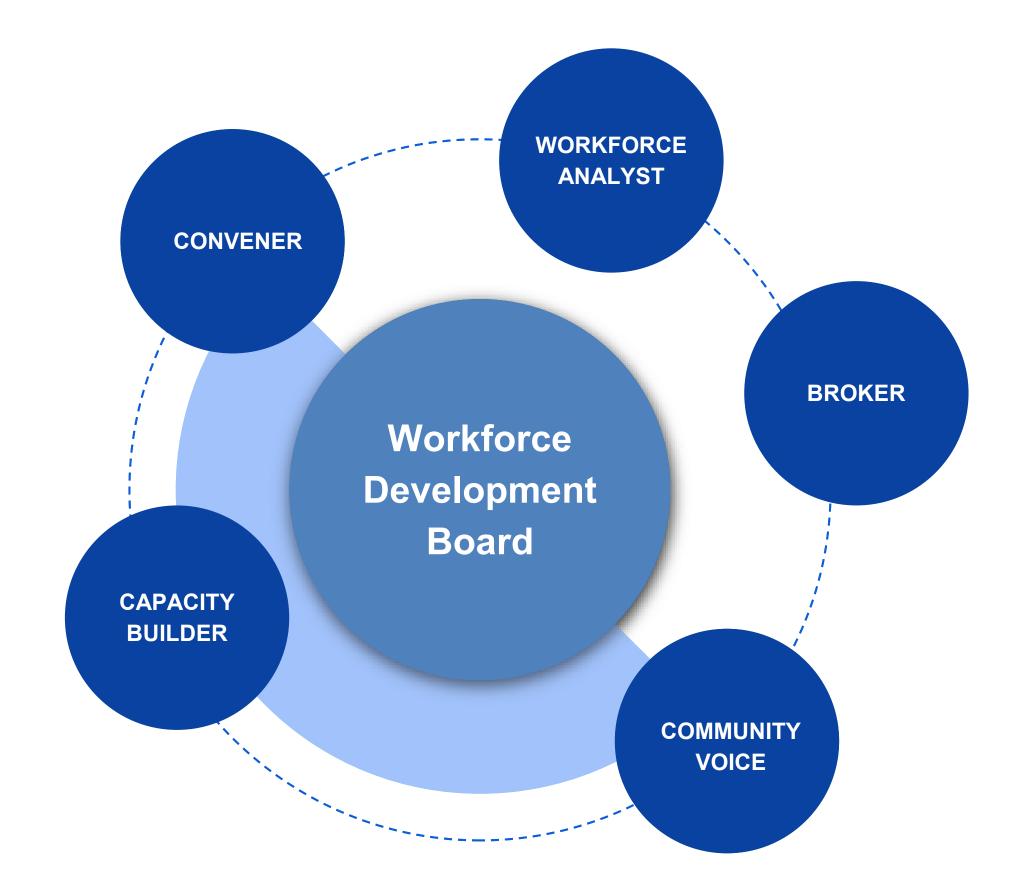
- Share service delivery best practices

Monitor labor market trends and assess

• Provide on-the-ground on new initiatives • Offer feedback on program effectiveness

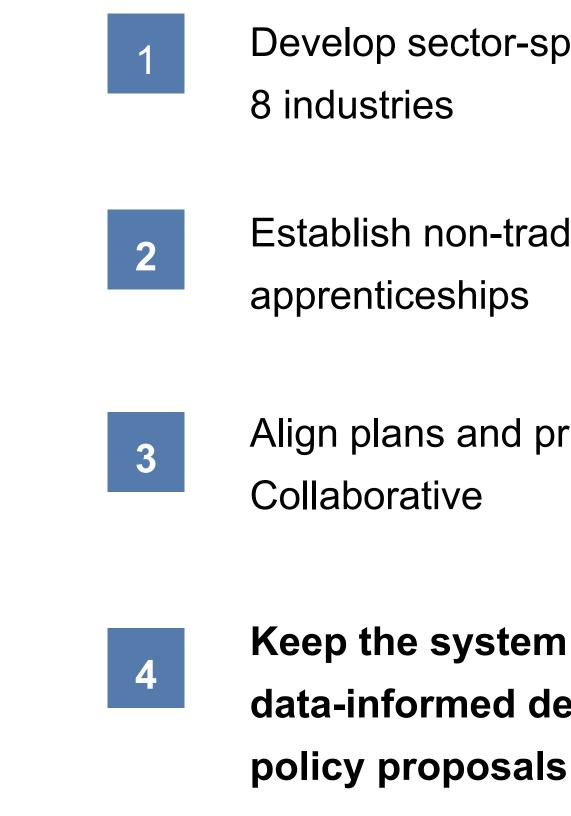


WDBs can carry out their role by acting as a:





Five Year Objective: Connect 50,000 Angelenos into highquality, living-wage jobs, registered apprenticeships, paid work experiences and training by 2030



Develop sector-specific strategies in

Establish non-traditional registered

Align plans and priorities via a Regional

Keep the system accountable, drive data-informed decision making and



Policy & Oversight Committee Priorities

- Lead the implementation of the 5-Year Strategic Plan. Track progress, successes, and gaps including towards the North Star of 50,000 high-quality, living-wage jobs.
- Engage in the development of the 2025-26 Annual Plan and monitor implementation.
- Monitor the implementation of the WorkSource Center Redesign.



Questions?

F







TO: Workforce Development Board (WDB)

FROM:

SUBJECT: 5-Year Workforce Strategic Plan Overall Progress

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

Let Market Berlin Strategic Plan Progress & Dashboard Presentation 4.17.25

5-Year Workforce Strategic Plan **Overall Progress**

April 17, 2025 **Policy & Oversight Committee** Page 14 of 65





5-Year Plan Overall Outcomes



• 23 Objectives Year 2 | Scaling & Integration • 68 Initiatives

• 6+ Objectives Years 3-5 | Innovation & • 17+ Initiatives **Sustainability**



Year I Outcomes Progress to Date

Policy & Oversight Committee 9 Objectives + 18 Initiatives

Sector Coalitions/

Business Services Committee

8 Objectives + 25 Initiatives

Regional Collaborative/ Strategic Plans

16 Objectives + 31 Initiatives

Obje	ctiv
------	------

Initiative

	% Completed	% in Progress
/es	6%	18%
es	5%	12%



Policy & Oversight Progress

Completed	
OBJECTIVE 1. Establish the Governance Structure for the Policy & Oversight Committee	<u>OBJECTIVE 2.</u> As 2.B. Develop a we
	2.C. Identify any last support or outside partners who can

Ē

In Progress

Assemble the Policy & Oversight Committee

work plan as a Committee

key partners across the WDS who can provide le expertise to the committee, documenting potential n be contacted when needed.



Regional Collaborative Progress

Lead	Completed	
WDB		<u>OBJEC</u> 24.A. Ide
Policy & Oversight Committee		<u>OBJEC</u> 18.A. Ide
EWDD	OBJECTIVE 32. Increase education and/or employment outcomes for Opportunity Youth 32.A. Launch the YouthSource Center	OBJEC school a 27.D. In betweer
	Navigator program with LAUSD Division & Adult & Career Education (LAUSD DACE) to increase enrollment of YSC participants into vocational training programs and connect them to high-quality, living-wage jobs	OBJEC recomm 31.A. Im quality v 31.B. Fo

In Progress

CTIVE 24. Establish an AdvantAGE LA Taskforce

dentify and recruit Taskforce members.

CTIVE 18. Procure and create a dashboard

dentify required features for a project tracking tool.

<u>CTIVE 27.</u> Reduce young adults disconnected from and work in LA County by 22% (32,000) by 2027

ncrease cross-sector coordination and collaboration on government organizations to meet the needs of OY

<u>CTIVE 31.</u>Implement the YouthSource Center redesign nendations

mplement Tiered System to ensure youth receive work experience based on their skillsets.

ocus on mental health services for youth.



Regional Collaborative Progress

Lead	Completed	
YDD/EWDD		OBJEC econom 29.A. Re employr
		29.B. Fa with farr employr

In Progress

<u>CTIVE 29.</u> Youth have the knowledge and means to be nically independent

Reconnect opportunity youth to education and /ment.

Facilitate the creation of more pathways into careers mily-supporting wages for youth outside of City /ment.



Questions?

F





Tracking Progress, Driving Impact: Dashboarding the 5-Year Workforce Strategic Plan

April 17, 2025 **Policy & Oversight Committee** Page 21 of 65





Why a Dashboard?

Purpose of a Strategic Dashboard:

- Provide a clear line of sight between vision and measurable outcomes
- Promote transparency, accountability, and continuous improvement
- Help guide data-informed decisions at all levels
- Enable visibility of the City's workforce impact

"If it's not measured, it's not managed."



What Will It Track?

The Dashboard should reflect key metrics aligned with the 5-Year Plan's structure:

- Achievement of Objectives
- Progress on Goals/Initiatives
- Movement on Key Performance Indicators (KPIs)
- Disaggregated impacts by population, sector, and region

"If it's not measured, it's not managed."



What We'll Need to Build the Dashboard

- **1. Agreement on Metrics -** What matters most?
- **2. Data Sources -** What's available now vs. What needs to be collected?
- **3. Equity Lens -** What does the data say by gender, race/ethnicity, geography, and population group?
- **4. Reporting Cadence -** Monthly, quarterly, annually?

"If it's not measured, it's not managed."



EWDD Data Platforms: Management Information Systems (MIS)

Data Sources - What's available now vs. What needs to be collected?



Management Information Systems (MIS):

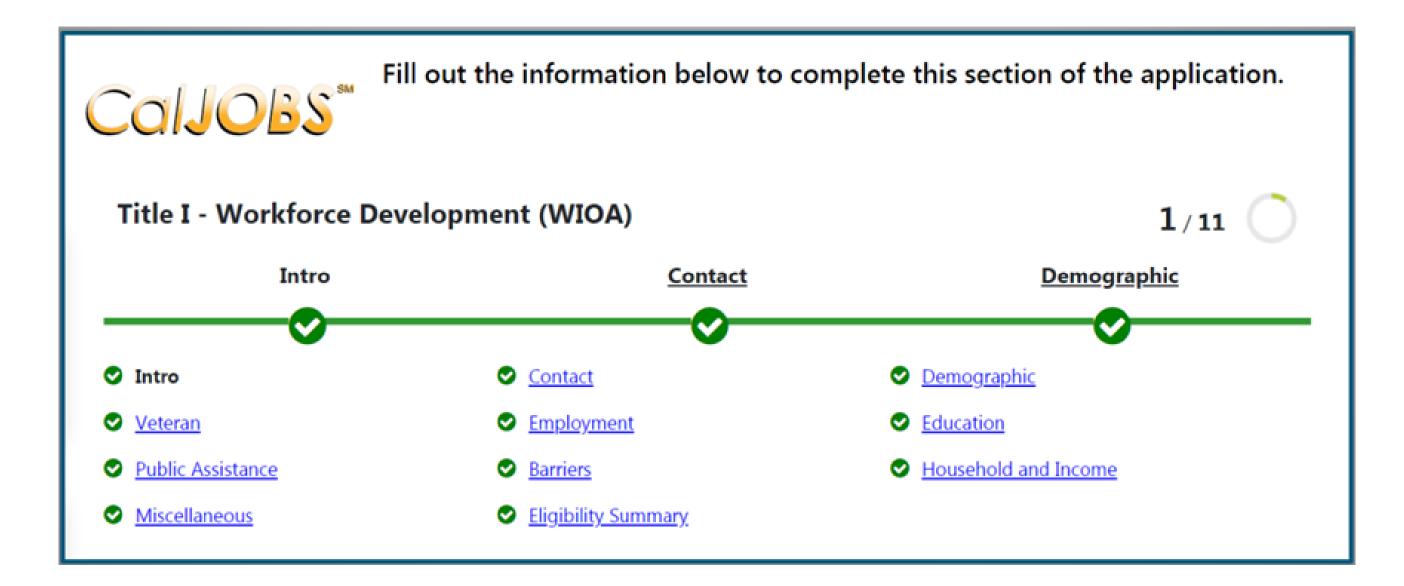
• CalJOBS

- FutureWorks
- HireLA Platform
- County Web Portal



CalJOBS

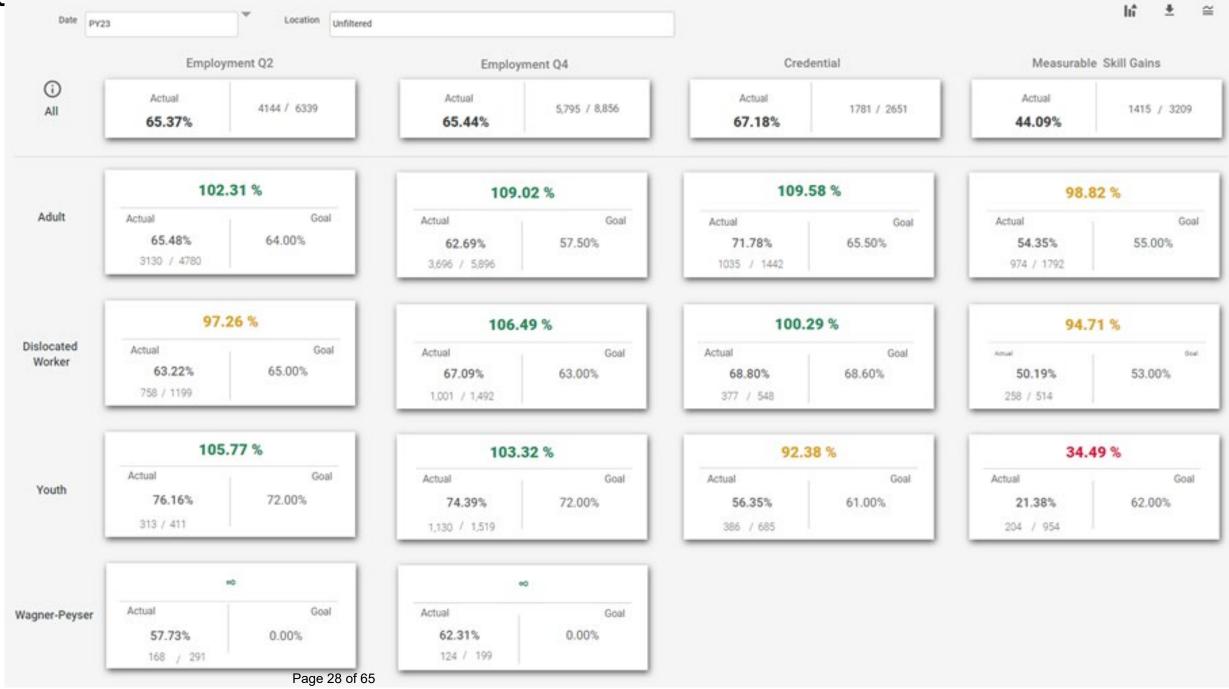
CalJOBS is the State of California's federally recognized "system of record" for participant tracking and reporting of WIOA Title I, Title III, and other programs. As the system of record, CalJOBS provides a unified and streamlined intake and case management system that enables co-enrollment across programs, while reducing the duplication of services provided to program participants.





FutureWorks

To help facilitate the WIOA data available through the CALJOBS system, for several years, EWDD has contracted with FutureWorks to manage a dashboard which includes Planned to Actuals data for WorkSource and YouthSource Center performance. This platform is available to all contracted partners and the data is more accessible than CALJOBS. This platform is currently under-utilized





Hire LA Platform

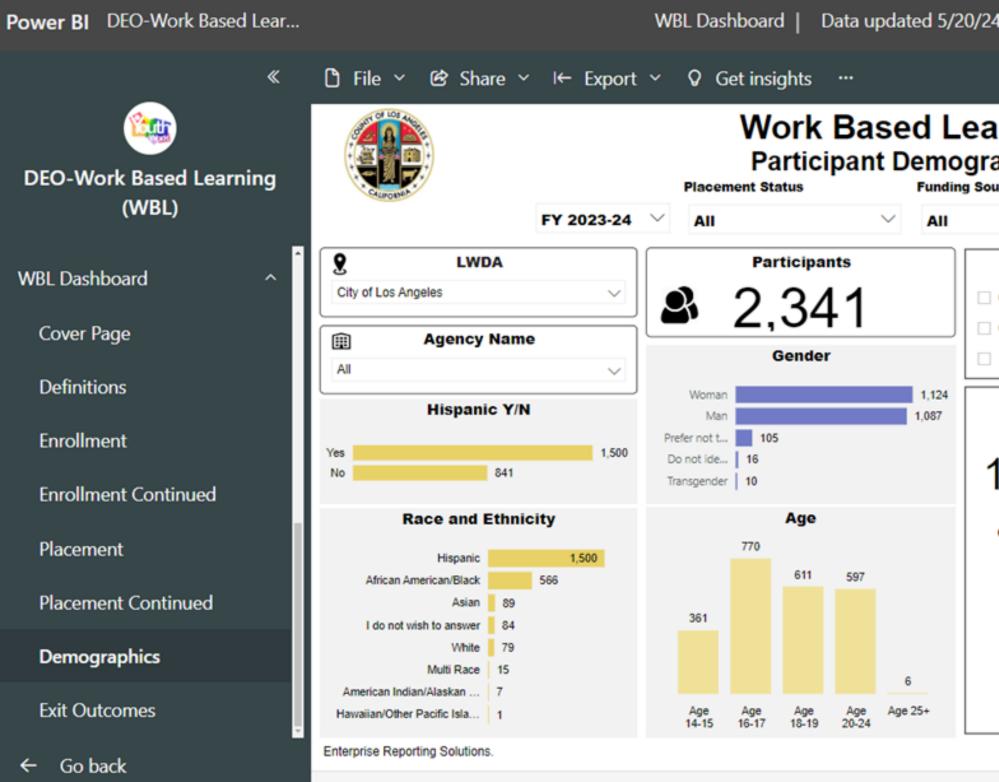
Participant Dashboard Initiative Cohort Angeleno - 2023/2024 Angeleno v v Provider **Program Type** Status Program v v v v View Clear Number of Programs Selected **Total Programs:** 29 **Total participants:** 1124 All participants in the system All participants that have been completed and available to the lottery Completed participants: 1067 These participants need required fields and/or ID documents Incomplete participants: 57 1124 Total participants: Participants currently in the lottery pool: Completed participants that have not been selected by the lottery 441 All participants selected by the lottery 626 Participants that have been selected by the lottery this cycle **Total Completed participants:** 1067 Participants that need applicant acceptance: 0 Selected participants that need documents and/or acceptance Participants Enrolled from Lottery: Participants who have been enrolled from the lottery 270 Participants who have declined job offers from the lottery 53 Lottery Slots Declined: Participants who were enrolled but have since left the program. 42 DeEnrolled Participants: Total participants Selected by the Lottery: 626

Data Collected via the HIRE LA Platform for Youth programs:

- Enrollments
- Demographics
- Program eligibility + documentation
- Work Experience Status
- Stipend/Timesheet information (only City-Managed sites and select CFA Programs)
- Worksites



County Web Portal (administered by County DEO)



4 ~			🕑
		۵ × ۵	、 C な ①
arning aphics urce	Sup Distr	ict	department of economic opportunity county of Los Angeles
	Demogra	phic Filters	
CalFresh General Relief	CalWORKS	E Fost	ter English Learner
Re-Entry	Supportive Se	ervices 🗌 Vete	eran
	Demo	graphics	
CalFresh	CalWORKS	Foster	English Learner
-	592		142
46.60% General Relie	25.29% f Hor	10.00% neless	6.07% Ind. w/Disability
66 2.82%	2	34	73 3.12%
Probation	Supporti	ve Services	Veteran
155 6.62%		4 15 0.44%	1 0.04%
			Page 5
			+ 70% 🕥



Data Limitations & Challenges

- EWDD does not currently have a comprehensive data dashboard.
- The respective data platforms are not currently linked to each other.
- HireLA does not feed into CalJOBS and lacks employment data.
- Some existing youth work experience contracts do not include outcomes metrics such as number trained or number job placed; only contractual obligations are being tracked.
- Employment base wage data is not currently available via any of the data platforms. EWDD does not currently have a third-party agreement with EDD to access base wage files on a consistent basis.





Discussion Questions

- 1. How often would this Committee like an updated Dashboard and metrics to assess progress on the Strategic Plan?
- 2. How involved would this Committee like to be in defining Key Performance Indicators (KPIs) for each Objective?
- 3. Who should "own" the dashboard's ongoing development and maintenance?





TO: Workforce Development Board (WDB)

FROM:

SUBJECT: Discussion on Tracking Progress of the 5-Year Strategic Plan and Developing a Dashboard

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description No Attachments Available 7.



TO: Workforce Development Board (WDB)

FROM:

SUBJECT: Financial report back for the current fiscal year including contracts and payments

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description No Attachments Available



TO: Workforce Development Board (WDB)

FROM:

SUBJECT: Annual plan presentation

REQUESTED ACTION:

BACKGROUND:

ADDITIONAL BACKGROUND:

ATTACHMENTS:

Description

Let Item 9 - Year 26 Annual Plan PPT- April 17, 2025_Revised

DRAFT Year 26 Annual Plan

WDB Policy & Oversight Committee Meeting April 17, 2025







VISION



OUR VISION:

The City of Los Angeles Workforce Development System is an **innovative**, **diverse**, **and equitable workforce development** and **training system** that offers economic security and places skilled workers into high-quality jobs in the Los Angeles region.





Background and Purpose





Strategic Initiatives



Funding for PY 2025-26



Changes to Policies



PURPOSE

The Year 26 Annual Plan establishes the priorities, strategies, policies, budget, and timeline for the Los Angeles WDS.



Contents of the Year 26 Annual Plan

The complete Annual Plan consists of the following:

- Tab 1 Plan Overview
- Tab 2 Budget Schedules
- Tab 3 Strategies and Activities
- Tab 4 Economic Forecast
- Tab 5 Policies
- Tab 6 Performance Evaluation
- Tab 7 Appendices

Program Year 25-26

YEAR 26 ANNUAL PLAN: CITY OF LOS ANGELES

City of LA Workforce Development Board Submitted by: Economic & Workforce Development Department

Draft 1

Karen Bass, Mayor, City of Los Angeles Marqueece Harris-Dawson, President, City Council Curren Price, Chair, Economic, Community Development, and Jobs Committee Charles Woo, Chair, Workforce Development Board Carolyn M. Hull, General Manager, Economic and Workforce Development Department

WDB Approved: Month XY, 20XX City Council Approved: Month XY, 20XX Mayor Approved Amendment: Month XY, 20XX Council File No: XY-ABCD



ECONOMIC OVERVIEW OF THE REGION

In the City of LA:



Source: U.S. Bureau of Labor Statistics (February 2025)

Page 41 of 65

THE CITY FACES MANY CHALLENGES

Los Angeles currently faces numerous intertwined challenges:



Population Decline

Aging Workforce



Decrease in Affordable Housing



Homelessness Crisis



Increased Costs for Operating a Business



Struggling Commercial Real Estate Market



LA Wildfires Recovery

Growing Income Inequality

Continued Inflation

Page 42 of 65



Los Angeles Five-Year Workforce Development Plan: A Path Forward (2025-2030)

Year 1 Implementation

Page 43 of 65



The EWDD, in partnership with Mayor Karen Bass' Office of Economic Opportunity and the City of Los Angeles WD Board, will strategically implement the *Los Angeles Five-Year Workforce Development Plan: A Path Forward* (2025-2030) that aims to:

- 1. create and expand access to living-wage jobs and career pathways,
- 2. remove barriers to employment for priority populations, and
- 3. implement training programs to prepare residents for work in high-growth and in-demand sectors.

The Five-Year Plan's goal is to place 50,000 Angelenos into high-quality, living-wage jobs, registered apprenticeships, paid work experiences and training as critical pathways to economic stability and success by 2030.

System Partners

LA Economic Workforce Development Department

- WIOA Title I Adult, Dislocated Worker, and Youth Programs
- LAP3
- HireLA
- LA:RISE
- California for All
- Youth@Work

LA Community College District

 WIOA Title II - Adult Education and Family Literacy Act

CA Department of Rehabilitation

- WIOA Title IV Rehabilitation Act
- Competitive Integrated
 Employment Coordination

LA County Child Support Services Department

Non-Custodial Parent Services

CA Employment Development Department

- WIOA Title III Wagner-Peyser
- Veteran Services

Workforce

Development

System Partners

Trade Adjustment Assistance (TAA)

LA County Department of Probation

- Project Invest
 Juvenile Crime
 - **Prevention Program**

LA Department of Public Social Services

- TANF
- Summer Youth Employment
- CalFresh Employment
 and Training
- GAIN

LA Unified School District

- WIOA Title II Adult Education and Family Literacy Act (WSC Navigators)
- Pupil Services and Attendance Counselors (YSC)
- Sector Training

Page 45 of 65

High Growth Sector Strategies

- 1. **Biosciences**: Partnering with leading universities, community colleges, and biotech firms to prepare individuals for roles in groundbreaking research and manufacturing.
- 2. Blue & Green Economy: Training workers for future jobs in renewable energy, sustainability, and climate resilience that not only build careers but protect our planet.
- 3. City of Los Angeles & Public Sector Agencies: Expanding opportunities in the public sector through initiatives like Targeted Local Hire to offer upward mobility for veterans, justice-involved individuals, and high-barrier populations.
- 4. **Construction:** Empowering individuals through apprenticeships in public infrastructure and green building projects, providing unionized jobs that offer not just a paycheck, but a future.
- 5. Entertainment, Motion Picture, and Sound Recording: Leveraging Los Angeles' position as a global entertainment hub by expanding opportunities in media production, film, and television. With several of these jobs offering living wages, the sector provides vital opportunities for middle-skill workers and creative professionals.
- 6. Healthcare & Social Assistance: Expanding training and apprenticeships with hospitals and health centers to create pathways for women, people of color, and older workers to enter and advance in healthcare one of the fastest growing sectors.
- 7. Performing Arts, Spectator Events, and Related Industries: Tapping into LA's cultural and economic strength by leveraging global events like the 2028 Olympic and Paralympic Games and World Cup to create accessible roles in media production and event management.
- 8. **Transportation:** Placing individuals into transportation jobs and work experiences within the transportation industry will help meet the growing demand in freight transportation and logistics among other areas.



Measuring Success and Impact

Key metrics of the Five-Year Plan include:

- Job Placements: Monitoring the number of individuals placed into sustainable, living- wage jobs, with a focus on high-barrier populations and long-term economic mobility.
- Work Experience Opportunities: Tracking the number of paid internships, apprenticeships, and career
 exploration opportunities that provide Angelenos with critical pathways to transformative career growth and
 long-term stability.
- Sector Strategy Outcomes: Measuring career advancements within high-growth industries through targeted sector strategies that align with market needs.
- Service Delivery: Evaluating the effectiveness of workforce centers in delivering holistic support services such as childcare, transportation, and other essential services that facilitate both job placements and work experiences.

Through data, accountability, and collaboration, we're ensuring that this plan delivers results:

- Annual targets: We will place 10,000 Angelenos into living-wage jobs and work experiences every year, with a strong focus on equity, inclusion, and opportunity for all.
- Economic impact: Contributing to the over 354,100 projected new nonfarm jobs by 2028, reducing poverty, increasing housing stability, and boosting economic growth.

Action Plan: Year 1 of the 5-Year Plan

All action items outlined in the Year 26 Annual Plan will be aligned to support:

- The Five-Year Plan's goals to place **50,000 Angelenos into high-quality, living-wage jobs**, **registered apprenticeships, paid work experiences and training** as critical pathways to economic stability and success by 2030;
- Addressing the LA wildfire disaster recovery; and
- Supporting the City's efforts to address the **homelessness crisis**.

In PY 2025-26, the EWDD, Mayor's Office, and WDB will jointly work towards implementing the Five-Year Strategic Plan through the establishment of a **Policy & Oversight Committee**, **Business Services Committee/ Sector Coalitions**, and **Regional Collaborative efforts** to ensure continued dedication and alignment to the plan.

Regional Collaborative: Integrate Key Workforce Plans and Programs for Unified Action

During PY 25-26, EWDD will integrate existing EWDD workforce strategic plans for unified action under the Five-Year Plan. The following will be part of the Regional Collaborative efforts:

- EWDD Annual Plan
- AdvantAGE LA Older Worker Strategic Plan
- Horizons 32K Opportunity Youth Strategic Plan (formerly LAP3)
- LA Workforce Infrastructure Network (LAWIN) Strategic Plan
- LA YouthSource and WorkSource Center Redesign Reports
- LA Youth Development Department (YDD) Citywide Strategic Plan

EWDD Year 25 Workforce Development Board Annual Plan

The Year 25 Workforce Development Board Annual Plan (July 1, 2024-June 30, 2025), developed in partnership with the EWDD and the Los Angeles WDB, outlines pivotal objectives that align with the overarching goals of the 5-Year Path Forward.

	20.A. Place 5,500 individuals in sustainable employment through programs like WIOA, Inside Safe Job Connectors, and LA:RISE.
OBJECTIVE 21. Increase Youth Workforce Outcomes	21.A. Enroll 5,000 opportunity youth in career pathways programs through the Horizons 32K initiative, aiming for 70% completion and successful placement in education or employment.
OBJECTIVE 22. Promote Gender and Age Equity	22.A. Increase training and placement of women and older adults in high-growth sectors, ensuring pay equity and addressing employment gaps through initiatives such as AdvantAGE LA.
OBJECTIVE 23. Develop High-Growth Sector Focused Training Programs	23.A. Scale up High Road Training Partnerships, expand apprenticeship programs, and ensure equitable access to training that leads to well-paying jobs.

AdvantAGE LA: A Blueprint for Employing, Retaining, and Advancing Older Workers Across LA

The AdvantAGE LA Plan complements the 5-Year Path Forward by providing a comprehensive approach to supporting one of LA's key workforce demographics—older workers.

OBJECTIVE 24. Establish an AdvantAGE	24.A. Identify and recruit Taskforce members.	
LA Leadership Task Force	24.B. Align efforts and build cross-departmental and cross-agency coordination.	
OBJECTIVE 25. Increase the number of employers who employ, retain, and advance Older Workers	25.A. Develop an outreach and marketing campaign to increase employers' awareness of the aging labor force, help them recognize the value of Older Workers, and create age-inclusive workplaces.	
OBJECTIVE 26. Launch an Older Worker	26.A. Develop earn-and-learn opportunities in high-need industries and market them to Older Workers.	
training program or partner with community agencies that upskill or	26.B. Provide incumbent worker trainings for Older Workers to help them adapt to technological advancements and stay relevant in the rapidly evolving job market.	
reskill older workers in high-growth sectors	26.C. Collaborate with LA Regional Consortium (LARC) and Los Angeles Regional Adult Education Consortium (LARAEC) to prioritize training, upskilling, and reskilling.	

Horizons 32K Opportunity Youth Strategic Plan (formerly LAP3)

The Horizons 32K Strategic Plan, formerly known as LAP3, ties directly into the 5-Year Path Forward by providing a focused roadmap to support LA's opportunity youth 16-24 year-olds who are not currently employed or in school.

OBJECTIVE 27. Reduce the number of young adults experiencing disconnection	27.A. Promote innovation, continuous improvement and collaboration between LA region Education and Workforce systems to support opportunity youth (OY) connection to quality career pathways and employment.
	27.B. Increase the use of data to track P3 coalition progress and data sharing among P3 coalition partners to drive our common agenda, innovation, and quality of service.
from school and work in LA County by 22% (32,000) by 2027	27.C. Increase policy advocacy at local, state, and national levels to influence policy and resources impacting OY in the LA region.
	27.D. Increase cross-sector coordination and collaboration between government organizations to meet the holistic comprehensive needs of OY as they enter and persist in education/training programs.

Los Angeles Workforce Infrastructure Network (LAWIN)

In collaboration with the Miguel Contreras Foundation, this initiative will prepare the city's WDS to meet the projected employment demand spurred by federal investments from President Biden's 2021 Bipartisan Infrastructure Law.

	28.A. Pursue a city policy to set-aside of 1-3% of all city capital infrastructure projects funded by the federal infrastructure bill to be directed for workforce development projects.		
OBJECTIVE 28. Develop workable plan for transformative partnerships in infrastructure	28.B. Invest at least \$2 million in workforce experience dollars (such as California for All, General Fund, LA County, or other grant funds) to seed and expand workforce development programming to increase workforce participation for high barrier groups.		
	28.C. Assemble a city, union, and community partner grant writing team to apply for the large-scale federal Department of Labor, Commerce, and EPA grants to increase the overall resources for the Los Angeles workforce ecosystem.		

Page 53 of 65

LA Youth Development Department (YDD) Citywide Strategic Plan

The LA Youth Development Department (YDD) Citywide Strategic Plan, developed in partnership with the Youth Council, serves as a blueprint to fulfill YDD's mission of fostering an equitable and sustainable positive youth development ecosystem. EWDD will work in partnership with YDD to complete the following initiatives:

OBJECTIVE 29. Youth have the knowledge	29.A. Reconnect opportunity youth to education and employment.
and means to be economically independent	29.B. Facilitate the creation of more pathways into careers with family- supporting wages for youth outside of City employment.
OBJECTIVE 30. Youth have access to	30.A. Expand access to culturally appropriate mental health services for youth.
culturally appropriate mental health services to support their overall wellbeing	30.B. Expand and diversify the clinical and non-clinical mental health professional workforce.
OBJECTIVE 31. Implement the YouthSource	31.A. Implement Tiered System to ensure youth receive quality work experience based on their skillsets.
Center redesign recommendations:	31.B. Focus on mental health services for youth.

YouthSource & WorkSource System Redesigns

This effort is intended to strengthen and streamline LA City's AJCCs (America's Job Centers of California), which currently serve more than 18,000 job seekers and 4,000 businesses each year.

OBJECTIVE 32. Increase education and/or employment outcomes for Opportunity Youth	32.A. Launch the YouthSource Center Navigator program with LAUSD Division & Adult & Career Education (LAUSD DACE) to increase enrollment of YSC participants into vocational training programs and connect them to high-quality, living-wage jobs.	
OBJECTIVE 33. Leverage technology to increase	33.A. Use WSC redesign data to determine staff needs related to technology.	
accessibility to Source Centers	33.B. Pilot a participant-facing app with two centers then scale up.	

<u>Sector Coalitions And Apprenticeship Programs</u> In High Growth Areas That Lead To Jobs With Living Wages

Sector Coalitions will establish collaborations between employers, workforce providers, training institutions, the City, and other partners to create connected pathways in high-growth sectors. In addition to aligning workforce training with industry demands, the Coalitions will establish registered apprenticeship programs that provide job seekers with hands-on, paid training opportunities in key sectors.

During PY 25-26, EWDD will support the foundational work of the Policy and Oversight Committee and Business Services Committee to:

- Standardize a Career Pathway framework for each sector strategy to map job opportunities, workforce, and education programs for each experience level.
- Define metrics that will tie sector strategies to the goal of 50,000 placements in high-quality, living-wage jobs.
- Assist the Policy & Data Committee conduct a comprehensive mapping of existing apprenticeship programs across the City of Los Angeles to identify program locations, industries served, capacity, and key partners.
- Ensure the identified sectors apply to the current and future workforce needs.
- Identify strategies for engaging participants in apprenticeship programs who have barriers to participation.
- Coordinate with WDBs in the local region to identify opportunities for alignment.

Funding for PY 2025-26

Revenue and Projected Carry-Over



Table 1: Year 26 Estimated Annual Plan Revenues

Funding Source	New Allocation for PY 2025-2026	Carryover from Prior Year(s)	Total Allocation
WIOA Formula	\$43,291,518	\$3,682,573	\$46,974,091
WIOA Discretionary	\$1,000,000	\$1,040,383	\$2,040,383
City GF	\$9,252,508	\$3,980,776	\$13,233,284
County	\$10,205,100	\$110,098	\$10,315,198
Californians for All	\$20,891,978	\$4,594,345	\$25,486,323
Other Grants/Funds	\$710,000	\$22,548	\$937,548
Anticipated Revenue	\$5,000,000	\$0	\$5,000,000
Grand Total:	\$90,351,104	\$13,635,723	\$103,986,827

Table 2: Year 26 WIOA Formula Funding

Program	PY 2024-25 WIOA Funds	PY 2025-26 WIOA Funds*	Increase (Decrease)
Adult	\$16,039,523	\$16,039,523	\$-
Dislocated Worker	\$10,080,271	\$10,080,271	\$-
Youth	\$16,296,257	\$16,296,257	\$-
Rapid Response	\$875,467	\$875,467	\$-
Carry-over	\$4,957,688	\$3,682,573	\$(1,275,115)
Total	\$48,249,206	\$46,974,091	\$(1,275,115)

* PY 2023-24 Rapid Response funds are pending announcement by the CA EDD.

Table 3: Proposed WIOA Funding Distribution

Activity	PY 2024-25	PY 2025-26	Increase (Decrease)	PY 2025-26 Percentage
EWDD Oversight	\$7,358,301	\$7,398,169	\$39,868	16%
EWDD Direct Services	\$1,701,084	\$1,701,084	\$-	4%
Workforce Development Board	\$1,582,590	\$1,582,590	\$-	3%
Other City Departments	\$374,953	\$374,953	\$-	1%
WorkSource Centers	\$15,992,675	\$17,875,395	\$1,882,720	38%
YouthSource Centers	\$10,227,504	\$10,206,504	\$(21,000)	22%
Other Service Providers	\$2,564,056	\$2,452,336	\$(111,720)	5%
Supporting Program Activities	\$8,640,149	\$5,710,726	\$(2,929,423)	12%
Total	\$48,441,312	\$47,301,757	\$(1,139,555)	100%
		Pag	e 60 of 65	

Table 4: Year 26 Annual Plan Funding Highlights

No	Funding	Strategies	Outcomes	Strategic Goal(s)
1	\$17,875,395	Fund WorkSource Center System to provide employment training and placement services to high- barrier adults and dislocated workers and employers.	TBD	Strengthen connections with major economic drivers in the region. Target vulnerable populations with a geographic focus.
2	\$13,947,024	Fund 14 YouthSource Centers to support youth in obtaining employment OR education/credential. (includes LAUSD PSA Counselors).	Serve 7,000	Focus on disconnected youth.
3	\$15,585,000	Year-Round Youth Work Experience/ Employment Program	Serve 20,000	Focus on disconnected youth.
4	\$3,000,000	LA:RISE	Serve 400	Address homelessness with more employment opportunities.
5	\$908,000	LA County- INVEST	Serve 240	Focus on reentry population.
6	\$500,000	Layoff Aversion	TBD	Strengthen connections with major economic drivers in the region.
7	\$1,000,000	WDB Innovation Fund	TBD	TBD
8	\$1,026,000	InsideSafe Job Connectors Program	Serve 200	Address homelessness with more employment opportunities. Page 61 of 65

Funding Highlights

- Includes 100% cut to LA:RISE County Measure H Program
- 1. Assumes Level Funding for all other revenue sources

Changes to Annual Plan Policies

The Year 26 Annual Plan contains 71 policies:

- 20 revised policies
- 2 new policies

Note: New or revised policies were updated to be in conformance with CA Employment Development Department (EDD) Workforce Services Directives (WSD), U.S. Department of Labor (DOL) Training and Employment Guidance Letters (TEGL), and other federal guidance from the U.S. Office of Management and Budget (OMB) and U.S. Office of Personnel Management (OPM).

YEAR 26 ANNUAL PLAN FOR PROGRAM YEAR 2025-26

Table of Contents

AJCC BRANDING AND OPERATIONS	
AMERICA'S JOB CENTER OF CALIFORNIA SM (AJCC) BRANDING POLICY	
*CITY PARTNERSHIPS MEMORANDUMS OF UNDERSTANDING AND EDD COLOCATION REQUIREMENTS	6
LIMITED ENGLISH PROFICIENCY POLICY	
* PRIORITY OF SERVICE POLICY.	
Services and Referrals to Victims of Human Trafficking Policy	
WDB AND EWDD SUPPORT OF GRANT APPLICATIONS POLICY.	25
WORKER DISPLACEMENT PROHIBITION POLICY	
WORKSOURCE CENTER CUSTOMER FLOW	
YOUTHSOURCE CENTER CUSTOMER FLOW POLICY	
CALJOBS DATA AND PERFORMANCE REPORTING	
CALIOBS SM Correction Request Form (CCRF) Policy	38
ELECTRONIC SIGNATURE POLICY	
*PARTICIPANT REPORTING REQUIREMENTS POLICY & PERFORMANCE GUIDANCE	
Attachment 1: Call/OBS ^{IM} Activity Codes Dictionary	46
Attachment II: CalJOBS ^{IM} Activity Codes and Performance Crosswalk	
Personally Identifiable Information (PII) Policy	
*WIOA Data Valuation	
DEFINITIONS	
DEFINITION OF DEMAND OCCUPATIONS POLICY	
DEFINITION OF GENDER EQUITY POLICY	
*DEFINITION OF GOOD JOBS POLICY	
DEFINITION OF THE GREEN ECONOMY AND GREEN JOBS.	
DEFINITION OF INDUSTRY-CERTIFIED TRAINING POLICY.	
DEFINITION OF SUBSTANTIAL LAYOFF	
DEFINITION OF UNLIKELY TO RETURN	
DEFINITION OF YOUTH ADDITIONAL ASSISTANCE	
DEFINITION OF YOUTH NOT ATTENDING SCHOOL	
ELIGIBILITY	
AUTHORIZATION TO WORK VERIFICATION REQUIREMENTS	108
*ELIGIBILITY DETERMINATION POLICY	
*Self-Sufficiency Poucy	
SELECTIVE SERVICE REGISTRATION POLICY.	
YOUTH EUGINIUTY POLICY	
EQUAL OPPORTUNITY/ COMPLAINTS/ INCIDENTS	
CRIMINAL RECORD RESTRICTIONS AND IMPACT BASED ON RACE AND NATIONALITY POLICY	
*EMPLOYMENT SERVICE COMPLAINT SYSTEM POLICY	
INCIDENT REPORTING	
Exhibit I – Incident Reporting	
NONDISCRIMINATION AND EQUAL OPPORTUNITY POLICY	
WIOA GRIEVANCE AND COMPLAINT PROCEDURES.	
FISCAL MANAGEMENT	
Administrative Cost Limitation Policy	155
ALLOWABLE COST POLICY	157
*BUDGET SUBMISSION GUIDELINES.	

Timeline



PROPOSED TIMELINE Annual Plan Development Kick Off:	
Public Comment:	
30-Day Public Comment Period (Plan posted)	04/07/25
30-Day Public Comment Period Ends	05/07/25
Public Meetings:	
WD Board Presentation: Youth Council	03/25/25
WD Board Presentation: Policy & Oversight Committee	04/17/25
Community Forums	04/23/25
Approvals:	
Mayor's Office Briefing Meetings	TBD April 2025
CAO/CLA Briefing Meetings	TBD April 2025
Council Committee Economic & Jobs Committee Initial	
Presentation	TBD April 2025
Council Committee Presentation	04/30/25
WD Board Report - Present Final Draft Plan to WDB Committees	05/15/25
Approval of Plan by WDB Executive Comm./ WDB	00/10/20
Quarterly Meeting	05/22/25
Transmit Final Draft Plan to City Council Committees for	
Approval	05/29/25
Transmit WDB Approved Plan to the Mayor	05/29/25
Council Committees Approval	06/13/25
City Council and Mayor Approval	06/30/25
Program Start Up/ Year 26 AP Implementation	07/01/25



The draft plan will be available for public comment on the Workforce Development Board and EWDD websites: <u>https://ewdd.lacity.gov/index.php/about-ewdd/plans-reports</u>